



PLAN. INVEST. TRACK. Fund: SWP Regional Share (40%), Year: 2017-18 Produced: Apr 2, 2018, 8:09 AM PDT

IEDRC P10 Healthcare Educator Bootcamp

Description

DESCRIPTION: Recent changes in the healthcare arena, as well as in today's technology-oriented healthcare students, require new teaching and learning methodologies, paradigms, and innovative curricula for the delivery of quality education. These changes are further exacerbated in many healthcare programs due to the average experienced educator age being 62.2 years old (AACN Faculty Shortage Sheet, 2017), contributing to the current 7.9% faculty position vacancy rate. For faculty that are recruited and hired to replace these experienced retiring faculty, the literature notes that lack of orientation and professional development are negatively associated with poor faculty retention rates. Further, the literature notes that most healthcare faculty today were not originally trained to be educators, but were instead trained as expert clinicians (Baker, 2010). This lack of qualified and well-prepared educators, who are not trained in the most current and relevant educational and healthcare advances and are not receiving the support they need to transition to their new roles, render it difficult to produce the best possible healthcare career graduates. It also makes it difficult for programs to continue to maintain and expand enrollments in these needed healthcare fields, through both increasing student numbers and in improvement of student retention and completion rates. The proposed IEDRC Nursing and Allied Health Educator Bootcamp and Support Program will target 31 new educators per year (62 total) with less than 5 years of experience (preference given to the most recently hired). The program will provide educators with the knowledge, skills, and support needed for them to learn engaging and creative teaching/learning strategies; rethink traditional models of clinical education; write and analyze test items; design engaging simulation learning environments; use concept mapping effectively; assess learning to validate student success; develop and use evidence-based clinical evaluation tools; and improve student completion and retention rates. The proposed IEDRC project, the Nursing and Allied Health Educator Bootcamp and Support Program, will benefit all regional colleges with these highly needed nursing and allied health programs that want to participate, including: Copper Mountain College, College of the Desert, Victor Valley College, Riverside City College, Mt San Jacinto College, Chaffey College, and San Bernardino Valley College. These colleges are a fair representation of the colleges with the IEDRC region.

INDUSTRY SECTORS: Health; START DATE: Tue Jul 17 2018 END DATE: Wed Dec 30 2020

LEAD INSTITUTION: Riverside City College

READ THE SWP LEGISLATION: Yes

MEETS REQUIREMENTS OF SWP LEGISLATION: Yes

WHAT NEEDS MOTIVATE THIS PROJECT AND HOW WILL THE PROJECT ADDRESS THESE NEEDS?

According to LMI, including a recent report from the Center of Excellence that identifies the Top 100 Middle-Skill Occupations in Riverside County for 2016-2021, the following healthcare careers are listed in order of current and anticipated need: #6-Registered Nurses (5,387 anticipated new jobs); #12-Nursing Assistants (3,898 new jobs); #17-Medical Assistants-2,676 new jobs); #22-Home Health Aides (2,228 new jobs); Licensed Vocational Nurses (1,762 new jobs); # 27-Dental Assistants (1,679 new jobs); and #94-Dental Hygienists (383 new jobs). Further, LMI indicates that job opportunities for Health Specialties Teachers, Postsecondary, are currently high and are expected to grow much faster than the LMI average (see attached), with an employment increase of 28%, or 19,000 available positions, projected by 2024. This data supports the need for professional development, such as this project proposes, to meet the critical labor market needs for well-educated faculty to teach high demand nursing and allied health career students. As Baby Boomer educators continue to retire in the IEDRC, we must ensure we have sufficient numbers of welltrained new faculty to replace them. As the new healthcare faculty are trained and supported through the efforts of the proposed Nursing and Allied Health Educator Bootcamp and Support Program, data supports that an immediate impact on the Strong Workforce Program metrics of student retention and completion will be seen in the nursing and allied health students of the affected programs, as well as in the long term impact on the SWF metrics of student enrollment and graduate job placement rates. In order to create a viable long term pathway and to continue the premises of this Nursing and Allied Health Educator Bootcamp and Support Program, each college will include one (1) experienced educator as an attendee of the professional development offerings, with the plan being to expand that educator's theoretical knowledge on the topic of best practices in orientation, development and support of new faculty. Those experienced educators will receive stipends to then carry their knowledge forward to develop a regionally-based bootcamp program that can be offered in the future when this SWF-funded project has concluded. The program will occur over one (1) academic year and consist of; 1) a two to three (2-3)day Educator Boot Camp; 2) attendance at regional HWI-sponsored and other available professional development offerings, to include the two (2)-day Innovations in Health Occupations Education Conference offered annually in January; 3) assigned mentors for new faculty with a designated yearly calendar of topics to discuss and set meetings or phone conferences (minimum of four) throughout the academic year; and 4) a culminating experience and program evaluation reception. The initial program will be offered for the 2018/2019 academic year and will be repeated for the 2019/2020 academic year. This project does not propose to develop non-credit or credit curriculum for students; however, it does propose that each participating experienced nurse educator from the regional colleges (7 total) will work together to divide up identified boot camp topics and then each develop at least a one-hour segment on their chosen topics. These lessons will be used in future, self-funded. regionally-offered bootcamps when this project has concluded.

Contacts

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Institution Lead Contact

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Instructor

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Labor Market Information

Nursing

OCCUPATIONS:

29-1141 Registered Nurses

REGION: Inland Empire/Desert

SUBREGION: Inland Empire

COUNTY: San Bernardino, Riverside

PROGRAMS:

Chaffey College - Nursing (123000)
College of the Desert - Nursing (123000)
Copper Mountain College - Nursing (123000)
Mt. San Jacinto CCD - Nursing (123000)
Riverside City College - Nursing (123000)
San Bernardino Valley College - Nursing (123000)
Victor Valley College - Nursing (123000)

LIVING WAGE ATTAINMENT: Faculty-Shortage-Factsheet-2017.pdf

LIVING WAGE ATTAINMENT: TOP 100_RivCo_Aug2017.pdf

Nursing

OCCUPATIONS:

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San Bernardino Valley College - Nursing (123000)
Victor Valley College - Nursing (123000)

LIVING WAGE ATTAINMENT: Faculty-Shortage-Factsheet-2017.pdf
LIVING WAGE ATTAINMENT: TOP 100_RivCo_Aug2017.pdf

Outcomes

Investment Plan

Increased CTE job placement will occur as the number of healthcare faculty are recruited, educated, and retained. With the Baby Boomer educators beginning to retire, we must ensure we have sufficient numbers of well-trained new faculty to replace them. According to LMI, including a recent report from the Center of Excellence that identifies the Top 100 Middle-Skill Occupations in Riverside County for 2016-2021, the following healthcare careers are listed in order of current and anticipated need: #6-Registered Nurses (5,387 anticipated new jobs); #12-Nursing Assistants (3,898 new jobs); #17-Medical Assistants-2,676 new jobs); #22-Home Health Aides (2,228 new jobs); Licensed Vocational Nurses (1,762 new jobs); #27-Dental Assistants (1,679 new jobs); and #94-Dental Hygienists (383 new jobs).

Occupational Clusters

Chaffey College - Nursing (123000)

METRIC	BASELINE	BASELINE YEAR
Number of Enrollments	216	2016-17

College Of The Desert - Nursing (123000)

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Number of Enrollments 455	2016-17	

Copper Mountain College - Nursing (123000)

METRIC	BASELINE	BASELINE YEAR
Number of Enrollments	387	2016-17

Mt. San Jacinto CCD - Nursing (123000)

METRIC	BASELINE	BASELINE YEAR
Number of Enrollments	951	2016-17

METRIC	BASELINE	BASELINE YEAR
Number of Enrollments	502	2016-17
San Bernardino Valley College - Nursing (123000)		
METRIC	BASELINE	BASELINE YEAR
Number of Enrollments	1130	2016-17
Victor Valley College - Nursing (123000)		
METRIC	BASELINE	BASELINE YEAR
Number of Enrollments	347	2016-17
Chaffey College - Nursing (123000)		
METRIC	BASELINE	BASELINE YEAR
Number of Enrollments	216	2016-17
College Of The Desert - Nursing (123000)		
METRIC	BASELINE	BASELINE YEAR
Number of Enrollments	455	2016-17
Copper Mountain College - Nursing (123000)		
METRIC	BASELINE 387	BASELINE YEAR 2016-17
METRIC		
Copper Mountain College - Nursing (123000) METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000)		
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC		
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC	387	2016-17
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC Number of Enrollments	387 BASELINE	2016-17 BASELINE YEAR
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC Number of Enrollments Riverside City College - Nursing (123000)	387 BASELINE	2016-17 BASELINE YEAR
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC Number of Enrollments Riverside City College - Nursing (123000) METRIC	387 BASELINE 905	2016-17 BASELINE YEAR 2016-17
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC Number of Enrollments Riverside City College - Nursing (123000) METRIC Number of Enrollments	BASELINE 905 BASELINE	BASELINE YEAR 2016-17 BASELINE YEAR
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC Number of Enrollments Riverside City College - Nursing (123000) METRIC Number of Enrollments San Bernardino Valley College - Nursing (123000)	BASELINE 905 BASELINE	BASELINE YEAR 2016-17 BASELINE YEAR
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000)	BASELINE 905 BASELINE 502	BASELINE YEAR 2016-17 BASELINE YEAR 2016-17
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC Number of Enrollments Riverside City College - Nursing (123000) METRIC Number of Enrollments San Bernardino Valley College - Nursing (123000) METRIC	BASELINE 905 BASELINE 502 BASELINE	BASELINE YEAR 2016-17 BASELINE YEAR 2016-17 BASELINE YEAR
METRIC Number of Enrollments Mt. San Jacinto College - Nursing (123000) METRIC Number of Enrollments Riverside City College - Nursing (123000) METRIC Number of Enrollments San Bernardino Valley College - Nursing (123000) METRIC Number of Enrollments	BASELINE 905 BASELINE 502 BASELINE	BASELINE YEAR 2016-17 BASELINE YEAR 2016-17 BASELINE YEAR

Task Force Recommendations

CTE Faculty

16. Explore solutions to attract industry professionals in high-salaried occupations to become CTE faculty in community colleges.

Workplan

Risks

The lack of shared interest and collaborative investment would be a risk for the success of this project.

RESPONSIBLE PERSON: Sandy Baker (sandy.baker@rcc.edu)

LEAD INSTITUTION OR PARTNER: Riverside City College

PARTICIPATING INSTITUTIONS: Chaffey College, College of the Desert, Mt. San Jacinto College, San Bernardino Valley College, Victor Valley CCD

ACTIVITY TIMEFRAME: Year 2, Year 3

MAJOR ACTIVITIES: An emersion program for healthcare faculty educators that consist of) a two to three (2-3)-day Educator Boot Camp; 2) attendance at regional HWI-sponsored and other available professional development offerings, to include the two (2)-day Innovations in Health Occupations Education Conference offered annually in January; 3) assigned mentors for new faculty with a designated yearly calendar of topics to discuss and set meetings or phone conferences (minimum of four) throughout the academic year.

MAJOR OUTCOMES: To build capacity and create viable long term pathway for onboarding healthcare educators.

Riverside City College	SWP Regional Share (40%)	1000 - Instructional Salaries	\$3,00
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AY 17-18 Faculty Stipends for Mentors + bo	ootcamp development (for each year) - 6 faculty		
Riverside City College	SWP Regional Share (40%)	3000 - Employee Benefits	\$5
AY 17-18 Benefits for Faculty Stipends (309	%)		
Riverside City College	SWP Regional Share (40%)	4000 - Supplies and Materials	\$2,05
AY 17-18 Materials & Supplies for profession	onal activities		
Riverside City College	SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$12,00
	for a max. of 31/year identified healthcare educat	tors to attend Educator Bootcamp (\$1800/faculty) Professional De	evelopment
conference fees (\$200/faculty) Chaffey College	SWP Regional Share (40%)	tors to attend Educator Bootcamp (\$1800/faculty) Professional De	
conference fees (\$200/faculty) Chaffey College	·		
Chaffey College AY 17-18 Faculty Stipends for Mentors + bo	SWP Regional Share (40%)		\$2,50
Chaffey College AY 17-18 Faculty Stipends for Mentors + bo	SWP Regional Share (40%) potcamp development (for each year) - 5 faculty SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,50
Chaffey College AY 17-18 Faculty Stipends for Mentors + bo Chaffey College AY 17-18 Benefits for Faculty Stipends (309)	SWP Regional Share (40%) potcamp development (for each year) - 5 faculty SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,50 \$78
Chaffey College AY 17-18 Faculty Stipends for Mentors + bo Chaffey College AY 17-18 Benefits for Faculty Stipends (309) Chaffey College	SWP Regional Share (40%) cotcamp development (for each year) - 5 faculty SWP Regional Share (40%) SWP Regional Share (40%)	1000 - Instructional Salaries 3000 - Employee Benefits	\$2,50 \$78
Chaffey College AY 17-18 Faculty Stipends for Mentors + bo Chaffey College AY 17-18 Benefits for Faculty Stipends (309) Chaffey College AY 17-18 Materials & Supplies for profession	SWP Regional Share (40%) cotcamp development (for each year) - 5 faculty SWP Regional Share (40%) SWP Regional Share (40%)	1000 - Instructional Salaries 3000 - Employee Benefits	\$2,50 \$78 \$1,3
Chaffey College AY 17-18 Faculty Stipends for Mentors + bo Chaffey College AY 17-18 Benefits for Faculty Stipends (309) Chaffey College AY 17-18 Materials & Supplies for profession Chaffey College	SWP Regional Share (40%) cotcamp development (for each year) - 5 faculty SWP Regional Share (40%) SWP Regional Share (40%) conal activities SWP Regional Share (40%)	1000 - Instructional Salaries 3000 - Employee Benefits 4000 - Supplies and Materials	\$2,50 \$75 \$1,38

College of the Desert	SWP Regional Share (40%)	3000 - Employee Benefits	\$600
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AY 17-18 Benefits for Faculty Stipends (30%)			
College of the Desert	SWP Regional Share (40%)	4000 - Supplies and Materials	\$1,113
AY 17-18 Materials & Supplies for professional activities	S		
College of the Desert	SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$8,000
AY 17-18 Conference fee, hotel and airfare for a max. o conference fees (\$200/faculty)	f 31/year identified healthcare educators	to attend Educator Bootcamp (\$1800/faculty) Professional De	velopment
Mt. San Jacinto College	SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,000
AY 17-18 Faculty Stipends for Mentors + bootcamp dev	elopment (for each year) - 4 faculty		
Mt. San Jacinto College	SWP Regional Share (40%)	3000 - Employee Benefits	\$600
AY 17-18 Benefits for Faculty Stipends (30%)			
Mt. San Jacinto College	SWP Regional Share (40%)	4000 - Supplies and Materials	\$1,113
AY 17-18 Materials & Supplies for professional activities	3		
Mt. San Jacinto College	SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$8,00
AY 17-18 Conference fee, hotel and airfare for a max. o conference fees (\$200/faculty)	f 31/year identified healthcare educators	s to attend Educator Bootcamp (\$1800/faculty) Professional De	velopment
San Bernardino Valley College	SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,50
AY 17-18 Faculty Stipends for Mentors + bootcamp dev	elopment (for each year) - 5 faculty		
San Bernardino Valley College	SWP Regional Share (40%)	3000 - Employee Benefits	\$750
AY 17-18 Benefits for Faculty Stipends (30%)			
San Bernardino Valley College	SWP Regional Share (40%)	4000 - Supplies and Materials	\$1,39
AY 17-18 Materials & Supplies for professional activities	5		
San Bernardino Valley College	SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$10,000
AY 17-18 Conference fee, hotel and airfare for a max. o conference fees (\$200/faculty)	f 31/year identified healthcare educators	to attend Educator Bootcamp (\$1800/faculty) Professional De	velopment
Victor Valley College	SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,00
AY 17-18 Faculty Stipends for Mentors + bootcamp dev	elopment (for each year) - 4 faculty		
AY 17-18 Faculty Stipends for Mentors + bootcamp dev	relopment (for each year) - 4 faculty SWP Regional Share (40%)	3000 - Employee Benefits	\$60
		3000 - Employee Benefits	\$60
Victor Valley College		3000 - Employee Benefits 4000 - Supplies and Materials	\$60
Victor Valley College AY 17-18 Benefits for Faculty Stipends (30%)	SWP Regional Share (40%) SWP Regional Share (40%)		

Ol44 O-11			
Chaffey College	SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,500
AY 18-19 Faculty Stipends for Mentors +	bootcamp development (for each year) - 5 faculty		
Chaffey College	SWP Regional Share (40%)	3000 - Employee Benefits	\$750
AY 18-19 Benefits for Faculty Stipends (3	30%)		
Chaffey College	SWP Regional Share (40%)	4000 - Supplies and Materials	\$1,39
AY 18-19 Materials & Supplies for profes	sional activities		
Chaffey College	SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$10,000
AY 18-19 Conference fee, hotel and airfa conference fees (\$200/faculty)	re for a max. of 31/year identified healthcare educa	tors to attend Educator Bootcamp (\$1800/faculty) Professional De	velopment
College of the Desert	SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,000
AY 18-19 Faculty Stipends for Mentors +	bootcamp development (for each year) - 4 faculty		
College of the Desert	SWP Regional Share (40%)	3000 - Employee Benefits	\$600
AY 18-19 Benefits for Faculty Stipends (3	30%)		
College of the Desert	SWP Regional Share (40%)	4000 - Supplies and Materials	\$1,11:
AY 18-19 Materials & Supplies for profes	sional activities		
College of the Desert	SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$8,000
AY 18-19 Conference fee, hotel and airfa conference fees (\$200/faculty)	re for a max. of 31/year identified healthcare educa	tors to attend Educator Bootcamp (\$1800/faculty) Professional De	velopment
Mt. San Jacinto College	SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,000
Mt. San Jacinto College AY 18-19 Faculty Stipends for Mentors +	SWP Regional Share (40%) bootcamp development (for each year) - 4 faculty	1000 - Instructional Salaries	\$2,000
AY 18-19 Faculty Stipends for Mentors +		1000 - Instructional Salaries 3000 - Employee Benefits	
<u> </u>	bootcamp development (for each year) - 4 faculty SWP Regional Share (40%)		\$2,000 \$600
AY 18-19 Faculty Stipends for Mentors + Mt. San Jacinto College AY 18-19 Benefits for Faculty Stipends (3	bootcamp development (for each year) - 4 faculty SWP Regional Share (40%)		
AY 18-19 Faculty Stipends for Mentors + Mt. San Jacinto College AY 18-19 Benefits for Faculty Stipends (3) Mt. San Jacinto College	bootcamp development (for each year) - 4 faculty SWP Regional Share (40%) SWP Regional Share (40%)	3000 - Employee Benefits	\$600
AY 18-19 Faculty Stipends for Mentors + Mt. San Jacinto College AY 18-19 Benefits for Faculty Stipends (3) Mt. San Jacinto College AY 18-19 Materials & Supplies for profess	bootcamp development (for each year) - 4 faculty SWP Regional Share (40%) SWP Regional Share (40%)	3000 - Employee Benefits	\$600
AY 18-19 Faculty Stipends for Mentors + Mt. San Jacinto College AY 18-19 Benefits for Faculty Stipends (3) Mt. San Jacinto College AY 18-19 Materials & Supplies for profess Mt. San Jacinto College AY 18-19 Conference fee, hotel and airfa	bootcamp development (for each year) - 4 faculty SWP Regional Share (40%) SWP Regional Share (40%) sional activities SWP Regional Share (40%)	3000 - Employee Benefits 4000 - Supplies and Materials	\$600 \$1,113 \$8,000
AY 18-19 Faculty Stipends for Mentors + Mt. San Jacinto College AY 18-19 Benefits for Faculty Stipends (3) Mt. San Jacinto College AY 18-19 Materials & Supplies for profess Mt. San Jacinto College	bootcamp development (for each year) - 4 faculty SWP Regional Share (40%) SWP Regional Share (40%) sional activities SWP Regional Share (40%)	3000 - Employee Benefits 4000 - Supplies and Materials 5000 - Other Operating Expenses and Services	\$600 \$1,113 \$8,000
AY 18-19 Faculty Stipends for Mentors + Mt. San Jacinto College AY 18-19 Benefits for Faculty Stipends (3) Mt. San Jacinto College AY 18-19 Materials & Supplies for profess Mt. San Jacinto College AY 18-19 Conference fee, hotel and airfactonference fees (\$200/faculty) Riverside City College	SWP Regional Share (40%) SWP Regional Share (40%) SWP Regional Share (40%) sional activities SWP Regional Share (40%) are for a max. of 31/year identified healthcare educa	3000 - Employee Benefits 4000 - Supplies and Materials 5000 - Other Operating Expenses and Services tors to attend Educator Bootcamp (\$1800/faculty) Professional De	\$600 \$1,11. \$8,000 velopment

018 NOVA: Invest & Plan for Student Success AY 18-19 Benefits for Faculty Stipends (30%)			
SWP Regional Share (40%)	4000 - Supplies and Materials	\$2,054	
activities			
SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$12,000	
a max. of 31/year identified healthcare educa	ators to attend Educator Bootcamp (\$1800/faculty) Professional De	evelopment	
SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,500	
camp development (for each year) - 5 faculty			
SWP Regional Share (40%)	3000 - Employee Benefits	\$750	
SWP Regional Share (40%)	4000 - Supplies and Materials	\$1,39	
activities			
SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$10,000	
a max. of 31/year identified healthcare educa	ators to attend Educator Bootcamp (\$1800/faculty) Professional De	evelopment	
SWP Regional Share (40%)	1000 - Instructional Salaries	\$2,000	
amp development (for each year) - 4 faculty			
SWP Regional Share (40%)	3000 - Employee Benefits	\$600	
SWP Regional Share (40%)	4000 - Supplies and Materials	\$1,113	
activities			
SWP Regional Share (40%)	5000 - Other Operating Expenses and Services	\$8,00	
	SWP Regional Share (40%) activities SWP Regional Share (40%) a max. of 31/year identified healthcare educated support (for each year) - 5 faculty SWP Regional Share (40%) SWP Regional Share (40%) activities SWP Regional Share (40%) a max. of 31/year identified healthcare educated support (40%) swp Regional Share (40%) amp development (for each year) - 4 faculty SWP Regional Share (40%) swp Regional Share (40%) SWP Regional Share (40%) SWP Regional Share (40%)	SWP Regional Share (40%) SWP Regional Share (40%)	

AY 18-19 Conference fee, hotel and airfare for a max. of 31/year identified healthcare educators to attend Educator Bootcamp (\$1800/faculty) Professional Development conference fees (\$200/faculty)

INSTITUTION	CODE		TOTAL
INSTITUTION	CODE		TOTAL
Chaffey College	1000 - Instructional Salaries		\$2,500
Chaffey College	3000 - Employee Benefits		\$750
Chaffey College	4000 - Supplies and Materials		\$1,391
Chaffey College	5000 - Other Operating Expenses and Services		\$10,000
Chaffey College	1000 - Instructional Salaries		\$2,500
Chaffey College	3000 - Employee Benefits		\$750
Chaffey College	4000 - Supplies and Materials		\$1,391
Chaffey College	5000 - Other Operating Expenses and Services		\$10,000
		Chaffey College Total:	\$29,282
		TOTAL PROJECT COST:	\$163,980

INSTITUTION	CODE	TOTAL
College of the Desert	1000 - Instructional Salaries	\$2,000
College of the Desert	3000 - Employee Benefits	\$600
College of the Desert	4000 - Supplies and Materials	\$1,113
College of the Desert	5000 - Other Operating Expenses and Services	\$8,000
College of the Desert	1000 - Instructional Salaries	\$2,000
College of the Desert	3000 - Employee Benefits	\$600
College of the Desert	4000 - Supplies and Materials	\$1,113
College of the Desert	5000 - Other Operating Expenses and Services	\$8,000
	College of the Desert Total	\$23,426
Mt. San Jacinto College	1000 - Instructional Salaries	\$2,000
Mt. San Jacinto College	3000 - Employee Benefits	\$600
Mt. San Jacinto College	4000 - Supplies and Materials	\$1,113
Mt. San Jacinto College	5000 - Other Operating Expenses and Services	\$8,000
Mt. San Jacinto College	1000 - Instructional Salaries	\$2,000
Mt. San Jacinto College	3000 - Employee Benefits	\$600
Mt. San Jacinto College	4000 - Supplies and Materials	\$1,113
Mt. San Jacinto College	5000 - Other Operating Expenses and Services	\$8,000
<u> </u>	Mt. San Jacinto College Total	
Riverside City College	1000 - Instructional Salaries	\$3,000
Riverside City College	3000 - Employee Benefits	\$519
Riverside City College	4000 - Supplies and Materials	\$2,054
Riverside City College	5000 - Other Operating Expenses and Services	\$12,000
Riverside City College	1000 - Instructional Salaries	\$3,000
Riverside City College	3000 - Employee Benefits	\$515
Riverside City College	4000 - Supplies and Materials	\$2,054
Riverside City College	5000 - Other Operating Expenses and Services	\$12,000
Riverside City College		
Can Barnardina Vallay Callaga	Riverside City College Total 1000 - Instructional Salaries	\$35,138 \$2,500
San Bernardino Valley College		
San Bernardino Valley College	3000 - Employee Benefits	\$750
San Bernardino Valley College	4000 - Supplies and Materials	\$1,39
San Bernardino Valley College	5000 - Other Operating Expenses and Services	\$10,000
San Bernardino Valley College	1000 - Instructional Salaries	\$2,500
San Bernardino Valley College	3000 - Employee Benefits	\$750
San Bernardino Valley College	4000 - Supplies and Materials	\$1,39
San Bernardino Valley College	5000 - Other Operating Expenses and Services	\$10,000
	San Bernardino Valley College Total	
Victor Valley College	1000 - Instructional Salaries	\$2,000
Victor Valley College	3000 - Employee Benefits	\$600
Victor Valley College	4000 - Supplies and Materials	\$1,113
Victor Valley College	5000 - Other Operating Expenses and Services	\$8,000
Victor Valley College	1000 - Instructional Salaries	\$2,000
Victor Valley College	3000 - Employee Benefits	\$600
Victor Valley College	4000 - Supplies and Materials	\$1,113
Victor Valley College	5000 - Other Operating Expenses and Services	\$8,000
	Victor Valley College Total	\$23,426
	TOTAL PROJECT COST	\$163,980



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